# CHIEF EXECUTIVE OFFICER DEVELOPMENT BANK OF SAMOA

## **Job Description**

#### **POSITION OBJECTIVES:**

The General Manager ("GM") leads the management and operations of the Development Bank of Samoa to ensure effectiveness and efficiency in the delivery of its mandated services to the public

#### **RESPONSIBLE TO:**

- 1. The Minister of Finance (also Minister for the Development Bank of Samoa) and Board of Directors for:
  - a) Leadership and management of the Development Bank of Samoa in accordance with the DBS Act 2010, Corporate Plan 2021 24, related legislative framework and government policies
  - b) Achievement of the objectives of the Corporate Plan 2021-24 in the key priority areas of good governance, economic & social development, finance & sustainability, people & talent, innovation & social responsibility, as well as targets of the annual budgets of the DBS
- 2. The Ministry for Public Enterprises as well as the Ministry of Finance for compliance with the Public Bodies Act 2001, Public Finance Management Act 2001 and other relevant legislation and Government Policies.

#### **DUTIES:**

## **Corporate Governance Skills**

- 1. Administer all board activities and advise the Board in the execution of its duties and responsibilities outlined in the DBS Act 2010, the Public Bodies Act 2001 and other relevant legislation including its reporting responsibilities to Cabinet and the Parliament of Samoa.
- 2. Promote internal systems encompassing policies, processes and people, which serve the needs of DBS clients by directing and controlling management activities with good business acumen, objectivity, accountability and integrity and to encourage a healthy board culture which safeguards policies and processes.

#### Strategic Management Skills

- 3. Provide strategic policy advice to the Minister of Finance and the Board of Directors on all critical policy concern, taking into consideration a broad range of issues and emerging trends with potential implications and opportunities to the Bank's operations
- 4. Promote an inclusive and enabling corporate culture to nurture a supportive working environment for achievement of the DBS's objective
- 5. Develop strategies to achieve the strategic targets of the Bank while taking advantage of benefits and opportunities available through innovation, new markets, IT solutions and processes.
- 6. Assess real or potential risks and threats to the DBS and develop strategies to mitigate or resolve
- 7. Lead the implementation of the DBS Corporate Plans 2021-24, Annual Budgets, Capacity Building Programs, and Services Charter to ensure efficient and effective service delivery
- 8. Ensure timeliness of reporting requirements in accordance with relevant legislation frameworks:
  - Annual reports (including audited financial statements) to Cabinet and Parliament
  - Monthly reports on operations and financial performance to the Board of Directors
  - Quarterly reports to the Ministry for Public Enterprises, Central Bank of Samoa and other

relevant key stakeholders,

# **Financial Management Skills**

- 9. Oversee the financial management and budget of the Bank for effective implementation and reporting
- 10. Advise the Board through the Investment Committee, on development opportunities to grow the leading portfolio to generate returns and improve income generation
- 11. Assess the financial market and its influences and identify opportunities to secure funds for enhancing the lending mandate of DBS in the MSME sector
- 12. Assess potential risks associated with the current operations and implement strategies to mitigate or resolve these risks.
- 13. Administer the lending portfolio and credit risk management policies of the DBS.
- 14. Review systems of internal control covering its finances and lending activities for the DBS to ensure that they are implemented effectively in order to minimize the likelihood of errors and fraud
- 15. Report the financial performance and position of the DBS on a monthly basis and to advise the Board on viable opportunities for financial sustainability

## **Legislation Administration**

- 16. Administer the DBS Act 2010 in accordance with its provisions to ensure compliance, effective application and implementation for financial sustainability, continuity of operations and safeguard of assets
- 17. Review the Bank's legislation for relevance to changes in the development and business environment, and for responsiveness to achievement of development priorities

## **Product & Services Knowledge**

- 18. Administer all DBS products and services provided to clients and the general public
- 19. Develop new innovative products and services that will enhance DBS contribution to sustainable economic and inclusive development in the MSME sector
- 20. Perform any other duties as directed by the Minister of Finance and the Board of Directors

#### **SELECTION CRITERIA**

POSITION SPECIFIC COMPETENCIES	
SKILLS AND ABILITIES	DESCRIPTORS
Strategic Leadership	<ul> <li>Articulates a clear vision and inspires a sense of shared purpose that drives the Bank's long-term direction.</li> <li>Ability to recognize opportunities that the Bank can utilize to secure resources from local and international sources for implementation of its programs</li> <li>Ability to recognize and use the strengths and potentials of its personnel in meeting the Bank's vision and goals</li> <li>Ability to make timely and effective decisions and produce results through strategic planning and implementation and evaluation of programs and policies, to inform policy and operation reforms</li> <li>Considers emerging trends and multiple perspectives when assessing impact, long-term opportunities and viable solutions</li> </ul>

	<ul> <li>Demonstrate understanding of management principles, particularly in an education environment</li> </ul>
	<ul> <li>Drives and sustains a performance culture and inspires a strong desire to</li> </ul>
	succeed and work towards goal accomplishments
	<ul> <li>Encourages internal feedback and external assessment for improving the</li> </ul>
	bank's performance and take responsibility for outcomes
	Build effective teams and relevant systems within the Bank to ensure
	effective and efficient operations
	<ul> <li>Ability to acquire and administer resources (human, financial, material, information) in a manner that instills public trust and accomplishes the</li> </ul>
	Bank's goals.
<b>Building Relationship</b>	Nurtures internal and external relationship
	<ul> <li>Values individual's differences, strengths and potential and harness these</li> </ul>
	to achieve the Bank's goal
	<ul> <li>Drives a culture of collaboration, participation, stakeholder engagement &amp; consultation and teamwork</li> </ul>
	• Communicates the big picture clearly to a wide range of internal and
	external audience with precision and confidence
	• Empowers, mentors and engages staff in activities to sustain morale and
	encourage regular feedback and recognition of achievement
Delivers / achieves results	Drives a culture of achievement and commitment to achieving outcomes     beyond expectations.
/ outcomes	<ul><li>beyond expectations</li><li>Drives an efficient and effective system of planning, progress reporting,</li></ul>
	monitoring and evaluating of results
	Stimulate and sustain a culture of accountability and transparency
	<ul> <li>Uses workforce planning to develop and maintain the capability to deliver</li> </ul>
	services effectively
PERSONAL	DESCRIPTORS
ATTRIBUTES	
Integrity / Ethics	Holds appropriate values and belief in what is best for the common good,  including respect of the Samoon outture. It traditions
	<ul> <li>including respect of the Samoan culture &amp; traditions</li> <li>Personifies values of honesty, integrity, impartiality, transparency</li> </ul>
	accountability
	<ul> <li>Demonstrate self-awareness and commitment to personal development.</li> </ul>
	<ul> <li>Serves the Government of the day irrespective of personal preferences</li> </ul>
<b>Commitment &amp; Personal</b>	<ul> <li>Takes responsibility and initiates timely action to resolve issues</li> </ul>
Drive	Makes tough corporate decisions to achieve desired outcomes
	<ul> <li>Accepts accountability for mistakes made in the organization and ensures corrective action is taken</li> </ul>
Judgment / Intelligence /	<ul> <li>Analytical, proactive, innovative and able to conceptualize strategic</li> </ul>
Commonsense	issues faced by the Development Bank of Samoa and apply appropriate
Communication	and cost-effective solutions
	Aware of new and emerging issues such as climate change and disaster
	risks and able to design interventions to adapt to climate change and
	reduce disaster risks and ensure that the Development Bank of Samoa is
	ready to respond at all times to small scale incidents and national

Creativity and Innovation	<ul> <li>disasters.</li> <li>Has the functional and technical knowledge to carry out the General Manager's duties to a high level of accomplishment</li> <li>Makes sound decisions based on common sense, experience and good judgment without prejudice.</li> <li>Anticipates implications and applies effective judgment to develop solutions</li> <li>Generates and employs original ideas, tackling both simple and complex problems consistently</li> <li>Brings out the best in others, leads them to discover new ideas, solutions and new ways of doing the job, including use of innovative methods</li> <li>Drives and steers the change agenda and demonstrates understanding of the complex range of factors which effect change</li> <li>Ensures a safe and happy work environment for all employees where they can freely express their creativity and individuality and still value being part of the Development Bank of Samoa.</li> </ul>
EPERIENCE & PAST WORK PERFORMANCE	DESCRIPTOR
	Proven experience in management or leadership with a minimum of eight (8) years of services in public or private service in the following areas; professional & managerial experience in finance, portfolio management & assessment, credit risks management, financial analysis, banking, accounting or economics, experience in project management, public sector management, government policies and reforms, and in building network & relationships
ACADEMIC OUALIFICATION	DESCRIPTOR
QUARIFICATION	<ul> <li>Minimum qualification of a Bachelor degree from a recognized tertiary institution in Accounting, Finance, Economics, Business Management, Banking &amp; Project Management</li> <li>Professional membership of a recognized professional body relevant to the work of the Bank is an advantage</li> </ul>